# MOHOKARE LOCAL MUNICIPALITY

# FINAL CREDIT CONTROL & DEBT COLLECTION POLICY

Approved by Council as part of the decision to adopt the FINAL budget for the MTREF period 2012/13 to 2014/15.

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#### PART 1 OBJECTIVE CONSTITUTIONAL OBLIGATION

The council of the municipality in adopting this policy on credit control and debt collection recognizes its constitutional obligation to develop the local economy and to provide acceptable services to its residents. It simultaneously acknowledges that it cannot fulfill these constitutional obligations unless it exacts payments for the services which it provides and for the taxes it legitimately levies – in full from all consumers including those amounts not subsidised in respect of those who have registered as indigents in terms of the council approved indecency policy.

#### PART 2 EXPECTED FUTURE PAYMENT LEVELS

In terms of the budget approved by the council and to accordance with commonly accepted best practice this municipality will have to strive to its upmost to insure that payment levels for the present and future financial years in respect of all amounts legitimately owing to the municipality — that is inclusive the balance of the monthly accounts payable by registered indigents - are maintained at an annual average of at least 95%

It is generally accepted by this council that payment levels averaging below 95% per month are untenable and are a certain forerunner of financial disaster for this municipality. Even with payment levels of 95% it means that the council will annually have to provide on its expenses budget a contribution to bad debts of 5% of the aggregate revenues legitimately owing to this municipality – a contribution that is made at the direct cost of improves service delivery and development projects

The only solution to the ongoing problem of non-payment by residents who can afford their monthly commitments to the municipality is to introduce a twofold approach: to promulgate credit control and debt collection by-laws which deal stringently with defaulters, but at the same time — through the formal political structures of the municipality, and in the administration's general dealings with the public — to make the community aware of its legal obligations towards the municipality and to emphasize the negative consequences for all if non- payment continues. The municipality ward committees are particularly charged with this responsibility.

#### PART 3 NOTICE OF DEFAULT AND TERMINATION OF RESTRICTION OF SERVICES

After due dates or as soon as possible thereafter the Credit Control Section will start with the termination of restriction of water services at all premises where the municipal account is in arrears. During this process a letter to this effect will be delivered at the relevant premises.

Should the restriction of services not be undertaken, a final demand may be issued, and should no arrangements be made as set out in Part 9 below, the matter could be handed to the Council's attorneys to undertake legal action.

No municipal employee should be indebted to the council in respect of municipal accounts in their own name or in respect of the premises generally occupied as tenants or as family of the account holder. In order to ensure equal treatment of municipal employees and other consumers, arrangement are to be made as per PART 9 and such arrangements and which shall be deducted from any salary or wage due.

#### PART 4 RECONNECTION OR REINSTATEMENT OF TERMINATED OR RESTRICTED SERVICES

Services to defaulting accountholders terminated or restricted in terms of part 3 above shall be reconnected or reinstated by the municipal manager only when all following conditions have been met:

- The arrear account has been paid in full, including the interest raised on such account; or an
  acceptable arrangement has been made with the municipal manager for the payment of the
  arrear account, including interest raised on such account:
- The charge(s) for the notice sent in terms of Part 3 and for the reconnection or reinstatement of the terminated or restricted service(s) as determined by the council from time to time, have been paid in full:
- A service contract has been entered into with the municipality as contemplated in part 10 below; and
- A cash deposit has been lodged with the municipal manager in compliance with part 11 such
  deposits to be newly determined on the basis of currently prevailing consumption and usage of
  services in respect of the property concerned or, if insufficient data is available in regard to such
  consumption of the currently prevailing consumption and usage of services in respect of a
  comparable property.

# PART 5: PERIOD FOR RECONNECTIONS OR REINSTATEMENTS

The municipal manager shall reconnect or reinstate terminated or restricted services within 3 (three) working days after the date on which the conditions set out in Part 4 have been met unless the municipal manager is unable to do so because of circumstances beyond the control of the municipality. In the latter event the municipal manager shall promptly inform the mayor of such circumstances and of any actions required to overcome the circumstances concerned

#### PART 6 ILLEGAL RECONNECTIONS

The municipal manager shall as soon as it comes to his/her notice that any terminated or restricted service has been irregularly reconnected or reinstated, report such action to the South African Police Service, disconnect or restrict such service(s) and not reconnect or reinstate such service(s) until the arrear account including the interest raised on such account and the charges for the notice sent in terms of Part 3 and the charges for both the original and subsequent reconnection or reinstatement of the services and the revised deposit have been paid in full together with such penalty as may be determined by the council from time to time. In addition, all metered consumption since the date of the illegal reconnection, or the estimated consumption if a reliable meter reading is not possible, shall also be paid full before any reconnection or reinstatement is considered.

#### PART 7: RESTRICTION OF SERVICES

If the municipal manager is of the opinion that the termination of services in the case of a particular property in respect of which the account is in arrear, is not in the best interest of the community - specifically because of the potential endangerments of the life of any person whether resident in or

outside the property concerned – the municipal manager may appropriately restrict rather than terminate the services in question.

#### PART 8: SERVICES NOT RECONNECTED OR REINSTATED AFTER FOUR WEEKS

If services have been terminated or restricted in the case of a property in respect of which the account is in arrear, and the accountholder has not paid such arrears, including the interest raised on such account or made an acceptable arrangement with the municipality manager for payment of the arrear account including the interest raised on such account, within a period of 28 (twenty eight) calendar days after the date of termination or restriction of the service(s) concerned, the municipal manager shall forthwith hand such account over for collection and such further action as is deemed necessary to the municipal attorneys or any debt collecting agency appointed by the council. Such further action shall include any arrear property rates (if the accountholder is also the owner of the property) and any other service charges. All legal expenses incurred by the municipality shall be for the account of the defaulting accountholder.

#### PART 9: ARRANGEMENTS FOR PAYMENTS OF ARREAR ACCOUNTS

Allowing defaulting accountholders to make arrangements for payment of arrear accounts shall be at the discretion of the municipal manager. Accounts that are outstanding for longer than 60 days from billing date will be regarded as long-outstanding.

Each defaulting accountholder shall be allowed a maximum period 9 (nine) months within which to pay an arrear account, together with the interest raised on such account. It shall be a condition for the conclusion of any arrangement that the accountholder is bound to pay every current municipal account in full and on time during the period over which such arrangements extends.

In order to ensure that any arrangement made is reasonable taking into consideration the household income, the period of 9 months may be extended. Such extension of the period will need the approval of the Municipal Manager, either as a general instruction or per individual occurrence.

If an accountholder breaches any material term of an arrangement the balance of the arrear account together with the balance of interest raised on such account shall immediately become due and payable to the municipality and in the accountholder defaults or such payment the municipal manager shall terminate or restrict services to the property in question and shall forthwith hand such account over for collection as envisaged in part 8.

An accountholder who has breached an arrangement as set out above shall not be allowed to make any further arrangements for payment of arrear accounts but shall be proceeded after the dispatch of the initial notice of default as envisaged in part 3 and failure by the accountholder to pay the arrear account together with interest raised on such arrear as required in terms of such notice as though such accountholder breached a material term of an arrangement.

The municipality may implement any one or more of the following incentives to recover long outstanding accounts.

#### Offer to pay arrears that are long outstanding - 61 days and older - in respect of all services

Subject to a written offer from the debtor to pay the arrears in respect of long outstanding accounts the Municipal Manager may accept the offer, or negotiate any other discount, in order to clear the balance older than 60 days. Such acceptance will be subject to the current and the long outstanding account is paid in full. Such approval to be valid for not more than 14 days.

#### **Incentive Schemes**

The Municipal Manager may introduce any incentive scheme to facilitate the collection of arrears. These incentives may include discounts in respect of arrears as regular payments are made, or the introduction of prizes.

#### PART 10: SERVICE CONTRACT

A service contract shall henceforth be entered into with the municipality for each property to which the municipality is expected to provide all or any of the following services

- Water
- Refuse collection
- Sewerage

Such contract shall set out the conditions on which services are provided and shall require the signatory to note the contents of the municipality's credit control and debt collection policy, a copy of which shall be provided such signatory, as well as the provision of the municipal System Act in regard to the municipality's right of access to property

Where the signatory is not the owner of the property to which the services are to be provided, a properly executed letter from such owner indicating that the signatory is the lawful occupant of the property shall be attached to the service contract

Current consumers and users of the municipality's service who have not entered in a service contract as envisaged above must do so within 2 years from the date on which the by-laws to implement the present policy are published and failure to do so shall be considered as a default equivalent to non-payment in terms of part 3 above

#### PART 11 PAYMENTS OF DEPOSITS

Whenever a service contract is entered into in terms of part 10, the signatory shall lodge a cash deposit with the municipality. Such deposit to be determined as follows

• In the case of the signatory's being the registered owner or spouse of the register owner of the property concerned, an amount equal to one month of the relevant service(s) provided to the property over the immediately preceding 12 (twelve) month period, or — where no such information is available — one quarter of the aggregate monetary value of the relevant service(s) provided to a comparable property over the immediately preceding 12 (twelve) month period

- In case of the signatory's not being the registered owner or spouse of the registered owner of the property concerned an amount equal to two months consumption must be paid.
- The aggregate deposits for the various services may be determined in the tariff schedule.

#### PART 12 ALLOCATION OF PART-PAYMENT AND APPROPRIATION OF DEPOSITS

If an accountholder pays only part of any municipal account due the municipal manager shall allocate such payment as follows:

- Firstly to any unpaid charges levied by the municipality in respect of unacceptable cheques, notice, legal expenses and reconnections or reinstatements of services in respect of the account or property concerned
- Secondly to any unpaid refuse charges
- Thirdly to any unpaid sewerage collection charges
   Fourthly to any unpaid water charges; and
- Lastly to any unpaid rates charges

This sequence of allocation shall be followed notwithstanding any instructions to the contrary given by the accountholder

In the event of an account holder defaulting on the payment of an arrear account as contemplated in parts 6, 8, and 9 the municipal manager shall forthwith appropriate as much of such deposit as is necessary to defray any costs incurred by the municipality and the arrear amount owing to the municipality in the same sequence that is applicable to the allocation of part payments as contemplated above

#### PART 13 QUERIES BY ACCOUNTHOLDERS

In the event of an accountholder reasonably querying any item or items on the monthly municipal account no action shall be taken against the accountholder as contemplated in part 3 provided the accountholder has paid by due date an amount equal to the monthly average monetary value of the three most recent unqueried accounts in respect of the service under query as well as al unqueried balances on such account and provided further such query is made on behalf of the accountholder on or before the due date for the payment of the relevant account. Any query raised by an accountholder in the circumstance contemplated in part 14 below shall not constitute a reasonable query for the purposes of the present paragraph

#### PART 14 INABILITY TO READ METERS

If the municipality I unable to read any meter on any property because the meter has been rendered inaccessible through any act or omission of the accountholder or owner of the property concerned, the municipal manager shall estimate the consumption of the services concerned by determining the monthly average of the metered consumption recorded on the tree most recent accounts in respect of which meter readings were obtained and thereafter bill the accountholder for the monetary value of

such estimated consumption it needs to be stressed that once reading has obtained the correct levy will be debited and the previous levy will be reversed.

#### PART 15 DISHONOURED AND OTHER UNACCEPTABLE CHEQUES

If an accountholder tenders a cheque which is subsequently dishonored by or is found to be unacceptable to the accountholder's bankers the municipal manager shall- in addition to taking the steps contemplated in this policy against defaulting accountholders – charge such accountholder the penalty charge for unacceptable cheques, as determined by the council from time to time, and such charge shall rank equally within the costs and expenses incurred by the municipality for purposes of determining the sequence of allocations and appropriations contemplated in part 12

#### PART 16 DELEGATION OF RESPONSIBILITIES BY THE MUNICIPAL MANAGER

The municipal manager including any person acting in such capacity shall be responsible to the council for the implementation of this policy and its attendant by-laws but- without in so doing being divested of such responsibility – may delegate in writing all or any of the duties and responsibilities referred to in this policy to any other official or officials of the municipality and may from time to time in writing amend or withdraw such delegation(s)

#### PART 17 ROLE OF THE MUNICIPAL MANAGER

Section 100 of the municipal System Act 2000 (see part 24 below) clearly assigns the legal responsibility for implementing the credit control and debt collection policies and by-laws to the municipal manager

In practice however the municipal manager will inevitably delegate some or many of the responsibility's specifically assigned to this office in the by-laws as it will be administratively impossible for the municipal manager to perform the numerous other functions of this office as well as attend to frequently recurring administrative responsibilities. Such delegations does not absolve the municipal manager from final accountability in this regard, and the municipal manager will therefore have to ensure that a proper internal reporting structure is established and consistently implemented so that the day-to-day actions of and results from the credit control and debt collection programme are properly monitored and supervised.

It is also integral feature of the present policy that the municipal manger shall report monthly to the mayor as the case may be and quarterly to the council on the actions taken in terms of the policy, and on the payment levels for the periods concerned. Such reports shall as soon as practically possible provide the required information both in aggregate and by municipal ward

In addition such monthly report shall indicate any administrative shortcomings the measures taken or recommended to address such shortcomings and any actions by council which reasonably be interpreted as consulting interference in the application of the by-laws

Notwithstanding all the foregoing references to the accountability of the municipal manager in regard to this policy it is incumbent on all the officials of the municipality, certainly all those who are at

management level as well as more junior and the municipality's general customer relations to promote and support both this credit control and debt collection policy and the application of the attendant bylaws. The responsibilities of all officials include reporting to the municipal manager any evident breaches of these by-laws whether by members of the community other officials or councilors of the municipality

#### PART 18 ROLE OF COUNCILORS

Section 99 of the Municipal System Act, No. 32 of 2000, places the important legal responsibility on the executive mayor or executive committee as the case may be of monitoring and supervising the application of the present policy and the attendant by-laws and of reporting to the council on the extent and success of credit control action

The present policy further recommends that the municipality's ward committees be actively involved in implementing the credit control and debt collection programme and should therefore receive monthly reports on the status of the municipal manager's credit control actions. The ward committees must also actively promote the present policy and ensure at the same time that the municipality's customer's relations are of standard aggregate to the community. The Council withholds the right to pay incentives.

In order to maintain the credibility of the municipality in the implementation of the present policy and the attendant by-laws it is essential that councilors should lead by example.

#### PART 19 INTEREST ON ARREARS AND OTHER PENALTY CHARGES

Interest shall be charged on all arrear accounts at a rate equals to the rate of a financial institution as at 30 June of the preceding financial year. It shall be calculated on a monthly basis. For purposes of determining arrear amounts all amounts unpaid including interest previously raised and penalty charges, but excluding value added tax, shall be taken into account

In considering each annual budget the council shall review the adequacy of its interest charges and shall determine the following for the financial year concerned

- Charges for disconnection or restriction of services (part 3)
- Charges for reconnection or reinstatement of services (part 4)
- Charges for notice of default (part 6)
- Penalty charges for illegal reconnections (part 6)
- Penalty charges for dishonored cheques (part 15)

#### PART 20 INDIGENCE MANAGEMENT

In regard to the payments expected from registered indigents and the credit control and debt collection action contemplated in respect of such residents, this policy must be read in conjunction with the municipality's approved policy on the indigence management

# PART 21 UNCOLLECTABLE ARREARS

The affective implementation of the present policy also implies a realistic review of the municipality's debtor's book at the conclusion of each financial year. A report will be prepared which indicates the accounts in arrears the attorneys say are uncollectable. The municipal manager shall as soon as possible after 30 June each year present to the council a report indicating the amount of the arrears which it is believed is uncollectable together with the reasons for this conclusion. The council shall then approve the write of such arrears if it is satisfied with the reasons provided. The municipal manager and the chief financial officer may, however, approve trivial outstanding amounts (less than R200,00 per service) to be written off, if deemed that it's not cost-effective to take steps to try to recover the amounts.

#### PART 22 ARREARS WHICH HAVE ARISEN PRIOR TO THE ADOPTION OF THE PRESENT POLICY

The council shall separately consider arrears which arose prior to the adoption of the present policy, and shall advise accountholders of their respective obligations the council shall have regard to the quantum of such arrears to the period over which the default occurred and to whether the accountholder concerned has registered as an indigent in terms of the municipality's policy on indigence management

#### PART 23 BY-LAWS TO BE ADOPTED

By-laws shall be adopted to give effect to the council's credit control and debt collection policy

These by-laws deal severely with defaulters and their applications requires a considerable degree of commitment from the municipal manager and his or her administration as well as from the municipality's political structures. For these to ensure the avoidance of financial misfortunes for the municipality and to lead to sustained financial stability their application will have to receive the constant attention of all the municipality's key role-players and decision makers. If these by-laws are not constantly and consistently applied from month and from year to year the municipality's political and administrative credibility will be severely impaired and it may not be able to alert financial collapse in the long run.

Although these by-laws envisage even termination of basic services for defaulting accountholders this will not in itself – no matter how harsh it may seem to those councilors and officials who are disposed to greater leniency prevent the accumulation of arrears. The monthly billing for property rates sewerage charges and refuse removal fees will continue in respect of defaulting accountholders even though their consumption of water may have been terminated or restricted. The termination or restriction of services must therefore be seen merely as a vital first step in the credit control programme and the commitment by the municipality to follow up such actions with the full force of the law at the municipality's disposal is an essential further step if the accumulation of debts is to be meaningfully curtailed.

The by-laws comply with the requirements of the Municipal System Act 2000 the Water System Act 1997 and the Municipal Finance management Act 2003.

The by-laws also deal with the determination and payment of consumer deposit and in accordance with part 11 of the present policy effectively differentiate in this respect between accountholders who are both the owners and occupiers of the fixed property concerned on the one hand and accountholders

who are tenants of such properties on the other. The differentiation is essential if the municipality wishes to protect its interest in so far as tenants are concerned but in any event it is believed that a degree of differentiation imposes no unreasonable financial burden on such tenants (effectively the deposit required from owners/occupiers represents one month average consumption whereas the deposit in the case of tenants represents two months consumption)

It is not proposed that accountholders who have currently not lodged deposits should be required to do so forthwith but only within a two-year period. The accountholder who are default at any future date should be immediately obliged both to sign proper service contacts and to lodge deposits required in terms of both such contract and the by-laws.

#### PART 24 LEGAL REQUIREMENTS

It is essential for the protection of the municipality's interest that the provisions of particularly the municipal Systems Act 2000 and the property Rates Act 2004 in so far as they provide additional debt collection mechanisms for the municipalities be diligent enforced. At the same time both the council and administration must note the obligations which the municipality has towards the community in respect of customer care and relations.

For ease of reference paragraph of the relevant extracts from the Municipal System Act specifically Section 95 to 103 and Section 118 are therefore appended to this policy as are Sections 28 and 29 of the Property Rates Act. The immediately relevant extracts from the water Service Act 1997 and the municipal Finance Management Act are also included in the annexure

#### PART 25 NON-ROUTINE JOURNALS

All non-routine routine journals shall be prepared and reviewed as per the delegations. A delegated official shall review the journals before it is captured on the financial system.

# **ANNEXURE A: CHECKLIST**

The following checklist represents a basis summary of the key controls which the municipality should perform:

<u>No</u>	<u>Description:</u>	Performed?
1	Deposits must be paid by the consumer before the services are connected.	
2	The municipality shall maintain a register of all connections, disconnections and reconnections for the year under review. The register shall be updated and reviewed on a timely basis by delegated officials.	
3	Notice letters must be sent to all long-outstanding debtors.	
4	If no arrangement is made or payment received (within the prescribed timeframes) after the notice the municipality shall cut-off the services of the debtor.	
5	After disconnection, if no payment is received the debtor shall be handed over for legal action.	

#### **ANNEXURE B: LEGISLATIVE REQUIREMENTS**

# SECTION 1 WATER SERVICE ACT 108 OF 1997

#### **SECTION 21: BY-LAWS**

The Act requires a municipality's on its capacity as water services authority to make by-laws which contract conditions for the provision of water services and which provide for the following inter-alia

- The standard of the services
- The technical conditions of supply including quality standards units or standards of measurements the verification of meters acceptable limits of error and procedures for the arbitration of deputes relating to the measurement of water services provided
- The determination and structure of tariffs
- The payment and collection of monies due for the water services consumed
- The circumstances under which water services may be limited or discontinued and the procedure for such limitation or discontinuation; and
- The prevention of unlawful connections to water services works and the unlawful of wasteful use of water

# SECTION II: LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT NO. 32 OF 2000

# SECTION 95: CUSTOMER CARE AND MANAGEMENT

A municipality must in relation to the levying of rates and other taxes and the charging of fees for municipal services within its financial and administrative capacity do the following

- Establish a sound customer management system which aims to create a positive and reciprocal relationship between persons liable for these payments and the municipality itself or(where applicable) a service provider
- Establish mechanisms for user of service and ratepayers to give feedback to the municipality of other service provider with regard to the quality of the services and the performance of the service provider
- Take reasonable steps to ensure that users of services are informed of the costs involved in service provision the reasons for the payment of the service fees and the manner in which moneys raised from the service are utilized
- Where the consumption of service is measured take reasonable steps to ensure that the consumption by individual consumers of services is measured through accurately and verifiable metering services
- Ensure that persons liable for payments receive regular and accurate accounts which indicates the basis for calculation the amounts due
- Provide accessible mechanisms for those persons to query or verify accounts and metered consumption as well as appeal procedures which allow such persons to receive prompt redress for in accurate accounts

- Provide accessible mechanisms for dealing with complaints from such persons together with prompt replies and corrective action by the municipality
- Provide mechanisms to monitor the response time and efficiency in complying with the aforementioned requirements; and
- Provide accessible pay points and other mechanisms for settling accounts for making prepayments for services.

# SECTION 96: DEBT COLLECTION RESPONSIBILITY OF MUNICIPALITIES

A municipality must collect all money that are due and payable to it subject to the requirements of this present act and any other applicable legislation. For this purpose the municipality must adopt maintain and implement a credit control and debt collection which is consistent with its rate and tariffs policies and which complies with the provisions of the present Act.

# **SECTION 97: CONTENTS OF POLICY**

The municipality's credit control and debt collection policy must provide for all of the following

- Credit control procedures and mechanisms
- Debt collection procedures and mechanisms
- Provision for indigent debtors in a manner consistent with its rates and tariff policies and any national policy on indigents;
- Realistic targets consistent with generally recognized accounting practices and collection ratios and the estimated of income state in the budget less an acceptable provision for bad debts
- Interest on arrears(where appropriate)
- Extensions of time for payment of accounts
- Termination of services or the restriction of the provision of services when payments are in arrears
- Matters relating to unauthorized consumption of services theft and damages; and
- Any other matters that may be prescribed by regulation in terms of the present Act.

The municipality within its discretionary powers may differentiate in its credit control and debt collection policy between different categories of ratepayers users of services debtors taxes services standards and other matters and if so must ensure that such differentiation does not amount to unfair discrimination

# SECTION 98: BY-LAWS TO GIVE EFFECT TO POLICY

A municipality's executive mayor or executive committee as the case may be or if the council of the municipality does not have and executive committee or executive mayor the council of the municipality

Oversee and monitor the implementation and enforcement of the municipality's credit control
and debt collection policies and any by-laws enacted in terms of the foregoing requirements and
the performance of the municipal manager in implementing the policies and by-laws

- Where necessary evaluate or review the policies and by-laws and the implementation of such
  policies and by-laws in order to improve the efficiency of its credit control and debt collection
  mechanisms processes and procedures; and
- At such intervals as may be determined by the council report to a meeting of the council except when the council itself performs the duties of the supervisory authority

# **SECTION 100: IMPLEMENTING AUTHORITY**

The municipal manager, or where applicable the service provider must

- Implement and enforce the municipality credit control and debt collection policies and by-laws enacted in terms of foregoing requirements
- In accordance with the credit control and debt policies and any by-laws establish effective
  administrative mechanisms process and procedures to collect moneys due and payable to the
  municipality; and
- At such intervals as may be determined by the council report the prescribed particular to a meeting of the supervisory authority referred to previously

### SECTION 101: MUNICIPALITY'S RIGHT OF ACCESS TO PREMISES

The occupier of premises in a municipality must give an authorized representative of the municipality or of a service provider access at all reasonable times to the premises in order to read inspect install or repair any meter or service connection for reticulation or to disconnect or the provision of any service

## **SECTION 102: ACCOUNTS**

Except where there is a dispute between the municipality and the person from whom the municipality has claimed any specific amount a municipality may

- Consolidate any separate account of such person
- Credit payment such person against any account of that person; and
- Implement any of the debt collection and credit control measures provided or the present Act in relation to any arrears on any of the accounts of such person

# **SECTION 103: AGREEMENT WITH EMPLOYEES**

A municipality may within its discretionary powers but with the consent of any person liable to the municipality for the payment of rates or other taxes or fees for municipal services enter into an agreement with such person's employer to deduct from the salary or wages of such person any outstanding amounts due by such person to the municipality of such regular monthly amounts as may be agreed to.

The municipality may further within its discretionary powers provide special incentives for employers to enter into such agreements and for employees to consent to such agreements

#### SECTION 118: RESTRAINT ON TRANSFER OF PROPERTY

The registrar of deeds or any other registration officer of immovable property may not register the transfer of any property other than on the production to such registration officer of a prescribed certificate issued by the municipality in which such property is situated and which certifies that all amounts due in connection with such property for municipal service fees rates and other municipal surcharges on fees property rates and other municipal taxes levies and duties during the two years preceding the date of application for the certificate have been fully paid

A municipality may recover as far as is practicable all amounts due to it for municipal service fees surcharges on fees property rates and other municipal taxes levies and duties in preference to any mortgage bonds registered against any property which is to be transferred

#### CODE OF CONDUCT FOR THE MUNICIPAL STAFF MEMBERS

Paragraph 10 of this code of conduct stipulates that if any staff member of a municipality is in arrears to the municipality for rates and services charges for a period longer than 3 months the municipality may deduct any outstanding amounts from such staff member's salary after this period

#### CODE OF CONDUCT FOR COUNCILORS

Section 6A of this code reduces councilors to pay all rates tariffs rents and other moneys due to the municipality promptly and diligently

The municipal manager is further required to notify the speaker of the council and the MEC for local government writing whenever a councilor has been in arrears with any of these payments for a period exceeding 3 months

SECTION III: LOCAL GOVERNMENT: MUNICIPAL FINANCE MANAGEMENT ACT NO. 56 OF 2003

## **SECTION 64: REVENUE MANAGEMENT**

The accounting officer of the municipality is responsible for the municipality revenues and must for this purpose take all reasonable steps to ensure:

- That the municipality has effective revenue collection systems consistent with Section 95 of the municipal System Act 2000 and the municipality's credit control and debt collection policies
- That revenues due to the municipality is calculated on a monthly basis
- That accounts for municipal taxes and charges for municipal services are prepared on a monthly basis, or less often as may be prescribed where monthly accounts are uneconomical;
- That all moneys received are promptly deposited in accordance with the requirements of the present Act into the municipality's primary and other bank accounts
- That the municipality has maintains a management accounting and information system which recognizes revenue when they are due accounts for debtors and accounts for receipt of revenues

- Tat the municipality has and maintains a system of internal control in respect of debtors and revenues as may be prescribed
- That the municipality charges interest on all arrears accept where the council has granted exemptions in accordance with its budget related policies and within a prescribed framework; and
- That all revenues received by the municipality including revenues received by any collecting agent on its behalf is reconciled at least on a weekly basis

The accounting officer must immediately inform the national treasury of any payments due by an organ of state to the municipality in respect of municipal taxes or for municipal services if such payments are regularly in arrears for periods of more than 30 days.

#### NOTE: SECTION 164: FORBIDDEN ACTIVITIES

Section 164(1)(c) lists as a forbidden activity by a municipality activity any loans to councilors or officials of a municipality, directors of officials of any municipality entity and members of the public. It has been assumed for purposes of compiling the credit control and debt collection policy that allowing any party to pay off arrears of rates and municipal services charges is not tantamount to the making of a loan in terms of Section 164.

# SECTION IV: LOCAL GOVERNMENT: MUNICIPAL PROPERTY RATES ACT NO 6 OF 2004

#### SECTION 28: RECOVERY OF RATES IN ARREARS FROM TENANTS AND OCCUPIERS

If the rates owed by a property owner are unpaid by due date the municipality may recover such rates either in whole or in part from any tenant or occupier of the property concerned

However the tenant or occupier of the property must first be given written notice of the municipality property must first be given written notice of the municipality intentions and the amount which the municipality may recover is limited to the amount of rent and other moneys due and unpaid by the tenant or occupier to the property owner concerned

#### SECTION 29 RECOVERY OF RATES FROM AGENTS

If it is more convenient for the municipality to do so it may recover the rates due on a property either in whole or in part from the agent of the property owner concerned

However the agent must first be given written notice of the municipality's intention and the amount the municipality may recover is limited to the amount any rent and other moneys received by the agent on behalf of such property owner less any commission sue to the agent.